What Else Do You Need to Know About the Federal Government’s Finances?

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Overview

- **Ongoing Projects**
  - Federal Financial Reporting Model
  - Federal Reporting Entity
  - Public-Private Partnerships
  - Risk Assumed

- **New Projects**
  - Leases
  - Managerial and Performance Information
  - Revenues and Tax Expenditures
What is Transparency?

• Draft fiscal transparency principles:
  – Coverage is comprehensive
    • Right organizations and all of them
    • All flows and stocks (revenues, expenses, financing, and resources and obligations)
    • Tax expenditures
  – Frequency and timing right
  – Quality (classification, consistency)
  – Integrity (reliable and audited)

• Integrated Reporting = Integrated Management
Increase Reliability of Financial Information

Twenty-three of the twenty-four Chief Financial Officers (CFO) Act agencies received an audit opinion in 2012 while operating in an increasingly complex reporting environment. This is the highest number of opinions the Federal government has achieved since the passage of the CFO Act. Federal agencies have implemented rigorous financial management disciplines to ensure that Federal funds are appropriately accounted for and wisely spent. Agency financial statements are audited each year to help maintain accountability for taxpayer dollars. In addition, 32 auditor-identified material weaknesses were reported in FY 2012, an approximately 50 percent decline from the start of this decade—which highlights the increased reliability the public can place in Federal financial information.
Federal Reporting Model

• Seeking to enhance the benefits of accrual basis financial statements

• Input to the Board:
  – User needs surveys, focus groups, and roundtables
  – CFO Act 20-Year Report
  – Input from task forces focusing on agency level reporting on cost, budget and performance
  – Statement of spending pilots
  – Study of other sovereign government practices
Research Results

- Participants want particular or **specialized** information to meet their needs.
- **Understandability** of financial information.
- **Centralized source** for obtaining data
  - Move toward real-time data
  - Address program managers needs
- **Integrate data**
  - Financial and non-financial performance information
  - Program level cost information
  - Add **forward-looking** information in agency reports
Research Results, continued

• Improvement Needed in the **Statement of Net Cost**
  – Currently, most agencies present cost by strategic goal
    • Strategic goals change over time even if programs do not
    • Strategic goals are broad and analysis for decision making is not done at that level
    • Some programs relate to multiple strategic goals
  – Some prefer to focus on “cost” by organizations, programs or projects
  – Matching cost and output (and eventually outcome) is still quite challenging:
    • Costs are reported each period but outputs may not relate to the same period or occur immediately
    • Costs are often external to the organization but still contribute to the outcome
    • Budgets are not structured with cost accounting in mind
  – Same terms are used differently by different disciplines (cost per the budget versus cost per accrual principles versus cost per program evaluators)
Reporting Model – Next Steps

• Develop a framework for integrated reporting
  – What is the ideal?
  – Can we define a path to move toward the ideal?
Federal Reporting Entity

• FASAB established concepts in mid-90’s
• Standards now being developed
• Questions:
  – What to include (all entities “established by” the federal government or a subset)?
  – How to present information (all consolidated, some separately displayed or disclosed)?
  – What distinguishes “related” parties from parties included in governmental reports?
Federal Reporting Entity

- Include in GPFFR all organizations:
  - budgeted for,
  - controlled with potential for risk or reward, or
  - owned
- Does not specifically address particular entities
Distinguish between consolidation entities and disclosure organizations

- Consolidation entities are supported by general taxes and ongoing decision making is more clearly linked to elected officials. Information for core entities is to be consolidated in financial statements.
- Disclosure organizations are somewhat independent from elected officials and may be financial self-sustaining. Information regarding such organizations is to be disclosed in notes with emphasis on risk.
Federal Reporting Entity

• Also addresses:
  – What entities are subject to SFFAS 34 – the GAAP hierarchy for federal entities
  – What organizations to include in component reporting entity GPFFR
  – How to deal with:
    • FASB-basis information for consolidation entities
    • Different year ends for disclosure organizations
  – Related parties
  – Amendments to SFFAC 2, *Entity and Display*
Federal Reporting Entity

• Alternative View:
  – Organizations in receivership, conservatorship, or owned/controlled through interventions should not be equated with other disclosure organizations.
  – All interventions should be addressed in a single standard on risk assumed.
Risk Assumed

• Current reporting:
  – Risk assumed information (the present value of expected future cash flows for insurance in force) is required supplemental information with implementation inconsistent.
  – Commitments and contingencies disclosures vary and at the government-wide level there is uncertainty about comparability of component information and completeness.

• Objective:
  – Meaningful disclosures regarding risks assumed by the government. Challenges include
    • Implicit risk assumptions
    • Definition applicable across a diverse set of programs
    • Measurement
Public-Private Partnerships

• Governments increasingly use innovative approaches to partnering with non-governmental entities.
  – Benefits include:
    • Risk sharing
    • Enhanced performance incentives
    • Financing arrangements to avoid large up front investments of taxpayer funds
  – Arrangements may obscure costs and results.

• The project will consider how the lease and entity standards may be applied to such arrangements and fill any voids in the standards.
Leases

• Federal standards currently align with private sector and state/local government standards.

• FASB and IASB are developing a new approach which will limit the scope of “operating leases” dramatically.

• The FASAB project will consider:
  – Issues and practices in the federal domain
  – Merits of the revised FASB standards
  – A solution that meets federal financial reporting objectives

• FASB and IASB expect to issue a proposal (a revised ED) within the next 3 months.

• A FASAB task force has been formed to research current practice and identify issues.
Managerial and Performance Information

• Financial management reform envisioned improvements in information for decision makers
  – Central decision makers such as Congress and the President so that
    • Resources can be allocated to the most efficient and effective solutions
    • Adjustments can be identified to enhance performance
  – Agency decision makers so that management of resources improves (requires adjusting incentives through a fundamental shift in financial management roles)

• What barriers exist and how to overcome them?
Revenues and Tax Expenditures

• Review existing standards
  – Nonexchange revenue
    • clarity of presentation
    • option to improve on modified-accrual approach
  – Exchange revenue
    • implications of FASB proposed standards

• Tax expenditures
  – Often significant in relation to direct spending within a function
  – Difficult to measure (what is the “normal” tax base)
  – Relationship to transparency
Contact and Website Information

• General inquiries can be directed to fasab@fasab.gov
• Phone: 202 512-7350
• www.FASAB.gov
  – Listserv
  – Exposure Drafts
  – Active Projects
• Contact me at paynew@fasab.gov or 202 512-7357